The Narragansett Bay Commission
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Vincent J. Mesolella
Chairman

Laurie A. Horridge
Executive Director

OFFICIAL MINUTES OF:

Meeting of:	Board of Commissioners
Date:	May 12, 2026
Time:	11:00 a.m.

MEMBERS PRESENT:

Vincent Mesolella, NBC Chairman
Lisa Andoscia
Robert Andrade
Michele Caprio Brais
Mario Carlino
David Corsetti
Richard Delfino
Michelle DeRoche
Leonard Lopes
John MacQueen
Al Montanari
Anthony Napolitano
Jina Petrarca
Angelo Rotella

MEMBERS ABSENT:

Ernest Almonte
James Bennett
Christine DiBiase
Michael Marcello

STAFF AND GUESTS PRESENT:

Laurie Horridge, NBC Executive Director
James McCaughey, NBC
Kevin McDonald, NBC
Jennifer Harrington, NBC
Walter Palm, NBC
Holly Ialongo, NBC
Meg Goulet, NBC
Kathryn Kelly, NBC
Robert Baglini, NBC
Michael Cook, NBC
Melissa Boccanfuso, NBC
Gail Degnan, NBC
John Scotton, NBC
Madlin Severino, NBC
Karen Musumeci, NBC
Jamie Samons, NBC
Brendon McLean, NBC
Jason Galego, NBC
Amy Chabot, NBC
Krystine De Leon Severino, NBC
Jacob Pagnozzi, NBC
Melissa Carter, Stantec
Chris Dodge, Save the Bay
Tara Lombardi, General Assembly
Gianna Crispino, General Assembly
Samuel Budway, Board Counsel

1. **Call to Order**

NBC Chairman, Vincent Mesolella, recognizing a quorum, called the May 12, 2026, Narragansett Bay Commission Board of Commissioners meeting to order at 11:18 a.m.

2. **Approval of Minutes – March 10th, 2026 – Board of Commissioners**

Chairman Mesolella asked for a motion to approve the prior minutes. Commissioner Carlino made a motion to approve the Board of Commissioners' meeting minutes of March 10th, 2026, as written. Commissioner MacQueen seconded the motion. The vote taken by the Board of Commissioners was unanimous. The motion carried.

3. **Election of Officers**

For purposes of election of officers, the Chairman passed the gavel to NBC Executive Director and Board Secretary, Ms. Laurie Horridge to take nominations.

The Secretary opened the floor up to nominations for the positions of Chairman, Vice Chairman and Treasurer.

Commissioner Carlino presented a motion that the Secretary cast one vote for the position of officers with Mr. Vincent Mesolella as Chairman, Mr. Angelo Rotella as Vice Chairman and Mr. Robert Andrade as Treasurer. Commissioners Delfino and MacQueen seconded the motion.

The Secretary asked if there were any other nominations for the positions of Chairman, Vice Chairman and Treasurer. There were none. The Secretary asked if there were any discussions. There were none. The Secretary closed the floor to nominations and cast one vote for the existing slate as directed by the motion. The vote taken by the Board of Commissioners was unanimous in favor of Mr. Vincent Mesolella for Chairman, Mr. Angelo Rotella for Vice Chairman and Mr. Robert Andrade for Treasurer. The motion carried.

Chairman, Vincent Mesolella, expressed his gratitude to the Board for their confidence and support in him, and stated that he is committed 100% to the Narragansett Bay Commission.

4. **Executive Director's / Chairman's Report**

Ms. Laurie Horridge presented her Executive Director's report dated May 12, 2026.

<u>ENVIRONMENTAL SCIENCE AND COMPLIANCE</u>

Both plants operated well during the month of March and although we do not have all the test results back from April, everything looks good there as well.

The nitrogen season started on May 1st, and both facilities are meeting seasonal nitrogen limits of 5.0 mg/l.

Our renewable energy projects contributed 87% towards our monthly usage in March. Over the past twelve months our assets have contributed about 78% towards our total annual usage.

In March NBC's TAC team attended a meeting with Woonasquatucket River Watershed Council, the City of Providence, and students from Harvard School of Design to discuss CSOs and stormwater management, with special focus on the challenges Providence is facing regarding the funding it needs for stormwater improvements.

CONSTRUCTION AND ENGINEERING

The Pawtucket tunnel is substantially complete, and we are working on punch list items. Now the tunnel pump station is the focus of all the construction and the work that needs to be done on the outfalls. Our contractor continues to coordinate with the City of Pawtucket during stadium events. Unfortunately, we are going to be there throughout all of their soccer events this summer, but our contractor, John Roccio Corp., has been working well with the city so far.

On April 9, 2026, one of the three large screw pumps at Field's Point which lifts on average 45 mgd of wastewater into the secondary biological treatment tanks had a catastrophic failure. During dry weather we usually only need one screw pump, but during wet weather they may all be needed. We immediately started using one of the other pumps and initiated an investigation into the failure. The investigation found catastrophic mechanical failure of the screw pump due to excessive corrosion. A new pump is being ordered but unfortunately the lead time is at least a year. We checked the other pumps and discovered they were also in bad shape. An emergency bypass situation was set up and installed so we can keep functioning if anything happens. The useful life for these screw pumps was supposed to be about 25 years, but they are only at year 16. Not that long ago we pulled out the screws at Bucklin Point, and they looked nothing like the ones at Field's Point. We will continue to investigate and analyze this situation.

The Executive Director mentioned to the Commissioners that on Friday, May 1st NBC was alerted by a family of a sewage odor and discharge in the Seekonk River on River Road in Providence. Our Pretreatment Manager Kerry Britt met with our BP Operations Supervisors, IM staff and our Environmental Monitoring staff and checked all our regulators in both Field's Point and Bucklin Point, north of this incident. Thankfully, it was determined to be just an algae bloom.

ADMINISTRATION

For the 16th year in a row NBC received the Best Places to Work award from the Providence Business News in the large employer category. This recognition is an indication that things are going well and also helps us with retention and recruit.

During the month of April, the Executive Director met with NBC staff from all shifts for what we call Town Hall Talks. Our employees had an opportunity to submit any questions they had ahead of time. Most of the questions were related to Woonsocket, whether we were going to acquire it and how it would impact NBC. She explained to our staff that she could not get into the specifics because we were in an ongoing negotiation and there are provisions in our memorandum of understanding that prevent us from discussing the matter with anyone. However, she mentioned that if we did acquire the Woonsocket facilities there would probably be some work opportunities for staff at NBC to move over to that plant and vice versa.

Also, during the Town Hall Talks, she informed everyone that NBC negotiated a 12% increase to our healthcare premium with Blue Cross Blue Shield, this is down from the 19% the Rhode Island Insurance Commissioner had authorized them to go up to.

Next, the Executive Director informed the Commissioners that our new auditors, Hague, Sahady & Co., have requested NBC Board members names and contact information and they will reach out to a couple of Board members basically to ask how comfortable they are with the finances of NBC.

Our Field's Point plant turned 125 years old in April, and we had a celebration that was well attended by staff, a couple of Commissioners and about 20 NBC retirees. We also had an open house during Clean Water Week.

Tomorrow is our Environmental Merit Awards event recognizing perfect environmental compliance of industrial users in our district, and on Thursday we have our end of the year conference for our education program with about eight hundred students. She thanked Jamie Sammons, NBC's Public Affairs Manager, and Talia Cheshier, NBC's Public Affairs Specialist, who coordinated all these events.

NBC's General Counsel and Legislative Liaison continues to monitor the bills in the General Assembly, especially the ones that could impact NBC, our disposal options for biosolids and pyrolysis.

Prior to our recent lien sale, we collected $218,000 from eighty-five accounts after sending out notices about the sale to the account holders. Ultimately only fourteen accounts went on sale for about $45,000. The total amount collected was $263,000 of otherwise delinquent and uncollectible debt.

<u>RICWA Awards</u>

NBC was recognized with several awards at the annual Rhode Island Clean Water Association awards banquet held on Friday, May 8, 2026. Bucklin Point received the 2025 Rhode Island Clean Water Association Safety Award and that is a direct result of our safety team who have implemented great safety programs.

Dr. CJ Spellman, NBC's Principal Engineer, received the 2025 Rhode Island Clean Water Association Emerging Professional Award. This award recognizes an emerging clean water professional with fewer than eight years of experience who demonstrates strong commitment, leadership, and engagement in advancing the wastewater industry.

Finally, NBC's Chairman, Vincent Mesolella, was selected as the winner of the 2025 Rhode Island Clean Water Association Clean Water Advocate Award. This award honors an individual whose sustained leadership, mentorship, and advocacy have advanced education, workforce development, and industry standards to strengthen the clean water profession and protect public health and the environment.

That concluded the Executive Director's report.

The Chairman asked if there were any questions or comments pursuant to Executive Director's report. There were none.

Chairman's Report

The Chairman provided an updated regarding NBC's acquisition of the Woonsocket wastewater treatment facility and incinerator.

He informed the Commissioners that NBC presented the City of Woonsocket with an agreement based on the terms we had agreed to, Woonsocket then retained the services of an outside law firm who red lined the agreement and made substantial changes to it.

In addition, Tighe and Bond, the engineering firm we had retained to evaluate the facilities in Woonsocket, provided us with their report which indicates that this acquisition would have significant financial impacts to the Narragansett Bay Commission.

We are reviewing their comments and the financial impacts and will be sending our comments back to the City of Woonsocket. At this time, it is unknown when we will have an opportunity to do that, but it seems the process of acquisition is going to be delayed. He stated that the one thing NBC is concerned about is that this acquisition have no adverse financial impact on our existing ratepayers. For those reasons, we are going to take a closer look at the report provided by the engineers regarding the cost of rehabilitating that facility and the incinerator and then we will decide how we intend to move forward.

In addition, he mentioned that there are several bills pending in the legislature with regards to pyrolysis in particular and a committee is being formed to investigate the overall prices which are looming in Rhode Island with regard to biosolids.

We are in the process of reviewing an agreement we would be willing to sign with Quonset Soil Solutions, which they have executed. We are waiting to find out what the Governor and the General Assembly are going to do with the issue of pyrolysis, generally speaking.

The Chairman stated that he just wanted to bring the Board up to speed on those two issues, which are very time consuming and complicated. He assured the Commissioners that the Executive Director, Jim McCaughey, NBC's Deputy Director, Dave Bowen, NBC's Director of Engineering and Construction, our NBC attorneys, Jennifer Harrington and Holly Ialongo, and himself are committing the time to make the right decisions in the best interest of our service area.

Finally, he informed the Board that our Executive Director, Laurie Horridge, is the recipient of the Government and Quasi-Government industry leader award from the Providence Business News. She is being recognized not only for being excellent at her job, but for her ability to connect and empower women. The Chairman said that Ms. Horridge is very much deserving of the award. All the Commissioners joined the Chairman in congratulating the Executive Director.

That concluded the Chairman's report.

Commissioner David Corsetti arrived at 11:40 a.m.

6. Finance – Monthly Financial Report

Kevin McDonald, NBC's Chief Financial Officer, reviewed the March 2026 Monthly Financial Report with the Board of Commissioners (copy attached).

During his report Mr. McDonald informed the Board that the Public Utilities Commission has scheduled the hearing for our rate case for June 23rd, which is the same date as our next Board meeting, so he will be testifying on our rate increase and might not be able to attend the meeting.

He informed the Board that there was one adverse finding in the NBC Single Audit, related to contract compliance with Build America Buy America requirements. NBC executed a contract and has procedures in place to verify that construction contracts meet all the requirements of the State Revolving Fund (SRF), which we had assumed were expansive enough to meet all the federal requirements.

Also, NBC received a $2.9 million grant from the Department of Energy for the Bucklin Point digestors. The grant had additional federal requirements beyond those of the SRF that were not incorporated into the construction contracts. NBC was able to verify that despite the failure, the project continues to comply with all applicable Federal requirements, including Buy America Build America requirements.

Finance is working on procedures to remedy this issue for grant funded projects in the future. NBC is using some of these procedures with our new PFAS grant that we received for testing equipment at the lab. Mr. McDonald asked the Commissioners if they had any questions regarding his report. There were none.

7. Action Items

A. Review and Approval of Resolution 2026:09; Approval of the Narragansett Bay Commission Fiscal Year 2027 Annual Budget

Commissioner Andrade moved to approve Resolution 2026:09. Seconded by Commissioners Petrarca, MacQueen and Montanari.

Mr. McDonald introduced Gail Degnan, NBC's Budget and Financial Planning Manager, to present the Fiscal 2027 Budget review.

Before she started her presentation Ms. Degnan acknowledged Michael Cook, NBC's Principal Financial Analyst, Jacob Pagnozzi, Financial Analyst I, and Amy Chabot, Finance & Compliance Coordinator, for their valuable contributions. She gave an extra special thank you to Krystine De Leon Severino for her exceptional dedication and hard work on this budget.

She informed the Board that she streamlined the presentation this year to a broad overview of the budget. The full budget is available on the Board portal and hard copies are also available upon request.

She began her presentation by informing the Board that NBC's annual budget is directly aligned with the pillars and goals of the strategic plan, ensuring that all budgeted expenses support NBC's organizational priorities. The budget development begins in September, when Finance establishes both short-term and long-term budget directives, and ends in May when the final budget is presented to the Board for approval.

For FY 2026, the Annual Budget is projected to finish at $292.5 million dollars, which is $9.3 million under budget. Revenue is projected to finish slightly higher than budget at $130.9 million dollars.

The FY 2027 Operating Budget totals $141.9 million, an increase of 8.8% over the prior year. On the revenue side, this includes a user fee increase of 10.97%. These additional revenues support a $5.5 million dollar increase in operating expense. The largest increases in this category are for biosolids and personnel costs totaling $4.9 million dollars. A $3.1 million increase in debt service, which includes a new $100 million bond issuance, and a $2.9 million dollar increase in reserves and revenue-funded capital, commonly referred to as PAYGO, along with Operating Reserves added to this year's budget.

Excluding biosolids, personnel and debt service costs, there were no other significant increases in expenses over the prior year.

The largest increase in the operating expense is in the Operating Supplies and Expense category, which is $4.3 million higher than last year. As mentioned earlier, the biosolids expense has increased and is 60.9% higher than the prior year at $11.5 million for FY 27. NBC had a 20-year biosolids contract which ends in FY 26. Given the length of the contract, NBC has been paying significantly below market pricing for biosolids processing and disposal. The new contract with Synago reflects the current market disposal costs and the increase includes the blended rate from the new biosolids contract and a budgeted dry ton production increase of 151 dry tons over the prior year, reflecting current trends.

Regarding personnel, the operating budget includes union contractual increases of 3% plus any applicable step increases usually in the 2% range. Consistent with this, the budget includes a 3% COLA increase and an additional 2% for merit increases for a total budgeted increase of 5% for non-union employees.

PAYGO is $2.2 million higher than last year and is consistent with an increase in the budgeted debt-service coverage requirement from 1.25 to 1.30.

Ms. Degnan mentioned that the proposed budget was presented to the Finance Committee in March, and typically, the numbers do not change, but this year NBC is in the middle of a general rate case, so there have been some updates.

The main change is the difference in the user fee increase, originally at 11.35%, now at 10.97%, and reflects NBC's rebuttal position in the filing.

The total expense reduction is $477,000 and includes lower healthcare premium rates, lower debt service, and adjustments to several accounts in the Operating Supplies and Expense category, to align the budget with the rate case. NBC workers compensation premium is flat when compared to FY 2026. This is due to NBC's significant efforts over the past three years to reduce workers' compensation claims.

User Fee revenue is NBC's largest source of income and is $12.8 million higher than the prior year, this includes the 10.97% user fee increase. Other operating revenue increased primarily due to higher Renewable Energy Credits (REC) from NBC's solar and wind assets, which is driven by a higher rate per REC, from $30 dollars in FY 2026 to $37 dollars per REC in FY 2027.

Non-operating revenue is $2.1 million dollars lower than the prior year, reflecting the removal of the Revenue Fund Balance and lower budgeted investment income.

The Capital Improvement Program is the largest component of Budgeted Uses, at $111.6 million or 42.8% of the total uses.

FY 2027's CIP is $54.4 million lower than the prior year. The largest decreases are in the CSO Phase IIIA Facilities functional area, which is $54.9 million lower than FY 2026, followed by the Bucklin Point Resiliency Improvements, which is $8.1 million lower than the prior year. These figures are consistent with the Capital Budget presented to the Board earlier this year.

Finance works with NBC's municipal advisors and provides them updates to support the development of the debt model and to identify the most effective funding strategy for the capital program. Ms. Degnan presented a slide that showed a 6-year view of funding needed to support the capital budget. For FY 2027, 19.8% of the funding is from PAYGO, 6.8% is from RIIB loans, 19.2% is from WIFIA loans, and the largest percentage at 54.2% is from a new $100 million bond anticipation note issuance.

The Long-Term Debt outstanding as of June 30, 2027, is projected to be $1.4 billion dollars, which is an increase of $117.0 million from June 30, 2025. The increase includes the addition of the 2026 Series-A $75 million-dollar RIIB loan and the 2027 new issuance of $100 million dollars.

The largest percentage of the projected outstanding debt by type in FY 2027 is WIFIA loans at 39.9% followed by RIIB loans at 37.4%.

The debt service as a percentage of revenue is projected to increase from 37.0% in FY 2027 to 40.0% in FY 2032 as additional debt is issued.

To finalize her presentation Ms. Degnan showed a chart with the long-term financial plan that illustrated the actual and projected rate increases along with the annual residential charge from fiscal years 23 through 32. A 10.97% rate increase in FY 2027 is for debt service, operating expenses, and PAYGO. A 7.5% rate increase is projected in FY 2028, to support debt service. Additional rate increases are projected in FY 29 through 32, primarily to fund debt service and PAYGO.

The Chairman asked if there were any comments or questions with regards to the presentation. There were none. The vote taken by the Commissioners was unanimous. The motion carried.

B. Review and Approval of Resolution 2026:10; Authorization for the expenditure of funds under Project 21100 – Miscellaneous HVAC Improvements

The Executive Director explained that as part of the Capital Improvements Program, HVAC systems across both campuses were identified and evaluated. At Fields Point issues were identified at the Administration building, the Maintenance building and the Water Quality and Science building. At Bucklin Point, the Gravity Thickener building and the side stream pumping station were identified as in need of HVAC upgrades. At the Corporate Office building the Northeast corner of the first and third floors also require HVAC improvements.

This project was competitively bid but only one bid was received from Automatic Temperature Controls in the amount of $512,500. Staff evaluated ATC's bid and found it to be responsive and responsible. A 10% contingency is recommended for unanticipated costs that may arise during the project.

It was respectfully requested that the Board approve Resolution 2026:10, authorizing the expenditure of funds under Capital Project 21100 – Miscellaneous HVAC Improvements for the replacement, upgrade, and modification of various HVAC systems, in an amount not to exceed $563,750, plus ancillary costs associated with project administration.

The Chairman asked if there were any comments or questions regarding Resolution 2026:10. There were none.

Commissioner MacQueen moved to approve Resolution 2026:10 and was seconded by Commissioner Montanari. The vote taken by the Board was unanimous. The motion carried.

7. Adjournment

Commissioner Rotella made a motion to adjourn, seconded by Commissioner Montanari. The vote taken by the Commissioners was unanimous. The motion carried.

The Board of Commissioners' meeting adjourned at 11:57 a.m.

Respectfully submitted,

Laurie Horridge
Executive Director/Secretary

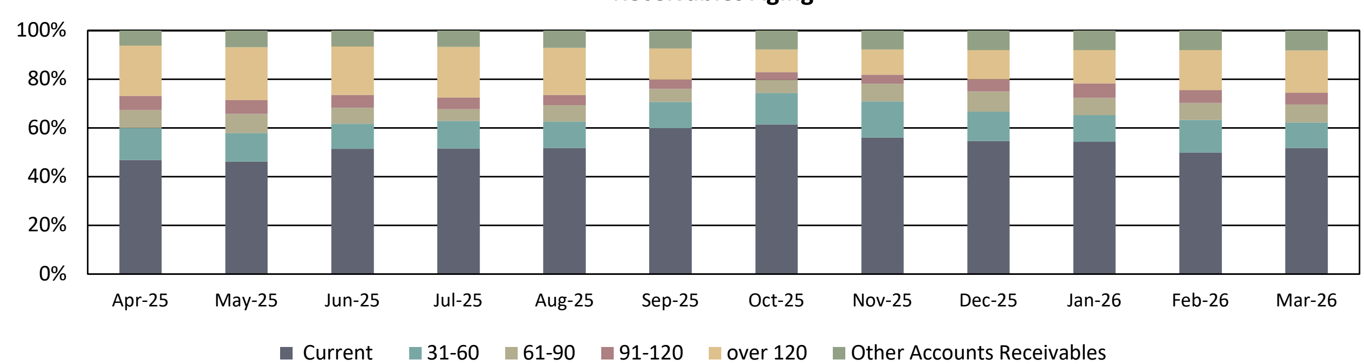
Narragansett Bay Commission
Financial Report
March 2026

FY 2026 OPERATING BUDGET

Revenue and Source of Funds	FY 2026 Budget	FY 2026 Actual	% of Total Budget
User Fees	$ 125,068,706	$ 95,095,394	76.0%
Pretreatment Fees	66,727	64,480	96.6%
Septage Fees	368,239	217,628	59.1%
Connection/Capacity/Stormwater Fees	255,051	191,225	75.0%
Stormwater Permit Application Fee	52,060	158,500	304.5%
Late Fees	441,046	639,037	144.9%
Customer Service Fees	174,359	98,468	56.5%
Renewable Energy Credits	806,418	663,030	82.2%
Investment Income	820,000	602,995	73.5%
Miscellaneous Non-Operating Revenue	134,389	159,361	118.6%
OMR Fund Transfer	198,234	321,499	162.2%
Revenue Fund Balance	2,000,000	2,000,000	100.0%
Total Revenue and Source of Funds	$ 130,385,229	$ 100,211,616	76.9%
Expense and Use of Funds			
Personnel	$ 33,433,849	$ 24,137,344	72.2%
Operating Supplies/Expense	27,326,253	18,724,716	68.5%
Professional Services	2,491,690	1,509,597	60.6%
Lease/Subscriptions	680,196	651,302	95.8%
Debt Service	50,061,284	43,219,579	86.3%
Total Expense	$ 113,993,272	$ 88,242,538	77.4%
Transfers			
Transfer to Debt Service Fund - Restricted Account	$ 2,509,520	$ -	0.0%
Transfer to Project Fund - Restricted Account	13,841,668	-	0.0%
Total Transfers	$ 16,351,188	$ -	0.0%
Total Expense and Use of Funds	$ 130,344,460	$ 88,242,538	67.7%

Receivables Aging Summary	Amount Outstanding 3/31/2026	Percent Outstanding 3/31/2026	Amount Outstanding 3/31/2025	Percent Outstanding 3/31/2025
Current	$ 7,599,401	49.8%	$ 6,994,464	47.5%
31 - 90 days	3,108,620	20.4%	3,282,393	22.3%
91 - 120 days	795,577	5.2%	883,122	6.0%
Over 120 days	2,511,862	16.5%	2,724,784	18.5%
Other Accounts Receivable	1,233,036	8.1%	849,020	5.8%
Total Receivables	**$ 15,248,496**	**100.0%**	**$ 14,733,783**	**100.0%**

Receivables Aging



Narragansett Bay Commission
Financial Report
March 2026

USER FEE REVENUE

User Fee Revenue

	FY 2026 YTD Budgeted vs. Actual User Fees							
	Residential		Commercial		Industrial		Total	
Consumption Fees								
Budgeted	$	28,689,678	$	24,100,346	$	1,917,661	$	54,707,685
Actual		28,947,088		24,114,390		1,589,098		54,650,576
Percent		100.9%		100.1%		82.9%		99.9%
Flat Fees								
Budgeted	$	26,728,155	$	13,500,432	$	644,783	$	40,873,369
Actual		26,541,972		13,271,829		631,018		40,444,818
Percent		99.3%		98.3%		97.9%		99.0%
Total User Fees								
Budgeted	$	55,417,833	$	37,600,778	$	2,562,443	$	95,581,054
Actual		55,489,061		37,386,218		2,220,115		95,095,394
Percent		100.1%		99.4%		86.6%		99.5%

LARGE OPERATING ACCOUNTS

Operating Supplies/Expense

Biosolids		FY 2026 Budget		FY 2026 YTD Budget		FY 2026 YTD Actual	% YTD Budget	% of Total Budget
Field's Point Dry Tons		7,984		5,791		6,345	109.6%	79.5%
Bucklin Point Dry Tons		2,067		1,507		1,612	106.9%	78.0%
Total Dry Tons		10,051		7,299		7,957	109.0%	79.2%
Total Expense	$	7,168,434	$	4,404,715	$	5,754,802	130.7%	80.3%

	kWh Used/Generated							
Electricity		FY 2026 Budget		FY 2026 YTD Budget		FY 2026 YTD Actual	% YTD Budget	% of Total Budget
kWH Purchased								
Field's Point		14,312,674		10,479,384		10,285,158	98.1%	71.9%
Bucklin Point		8,751,390		6,925,259		5,902,212	85.2%	67.4%
Other locations		2,917,232		2,208,488		2,045,158	92.6%	70.1%
Total kWh Purchased		25,981,296		19,613,131		18,232,528	93.0%	70.2%
Total Electricity Expense	$	6,086,876	$	4,623,976	$	3,768,675	81.5%	61.9%
"Behind the Meter" kWh								
FP Wind Turbines		6,346,754		4,491,046		4,744,567	105.6%	74.8%
BP Biogas		3,336,408		2,502,306		3,168,471	126.6%	95.0%
Total "Behind the Meter" kWh		9,683,162		6,993,352		7,913,038	113.2%	81.7%
Total kWh Used		35,664,458		26,606,483		26,145,566	98.3%	73.3%
NMC kWh Generated	Net Metering Credits (NMC) kWh Generated							
NBC Owned		7,001,791		5,194,670		5,417,747	104.3%	77.4%
PPA		13,476,734		9,557,179		9,059,350	94.8%	67.2%
Total NMC kWh Generated		20,478,525		14,751,850		14,477,097	98.1%	70.7%
	Net Metering Credits (NMC) Earned							
NBC-Owned Facilities	$	(1,569,171)	$	(1,164,126)	$	(1,146,595)	98.5%	73.1%
PPA Facilities		(3,020,271)		(2,141,764)		(1,763,257)	82.3%	58.4%
Total NMC		(4,589,442)		(3,305,890)		(2,909,852)	88.0%	63.4%
Less: PPA Payable (75%)		2,265,203		1,606,323		1,300,456	81.0%	57.4%
NMC Retained by NBC	$	(2,324,239)	$	(1,699,567)	$	(1,609,396)	94.7%	69.2%
Average NMC Rate			$	0.2241	$	0.2010		

Narragansett Bay Commission
Financial Report
March 2026

FY 2026 CAPITAL BUDGET

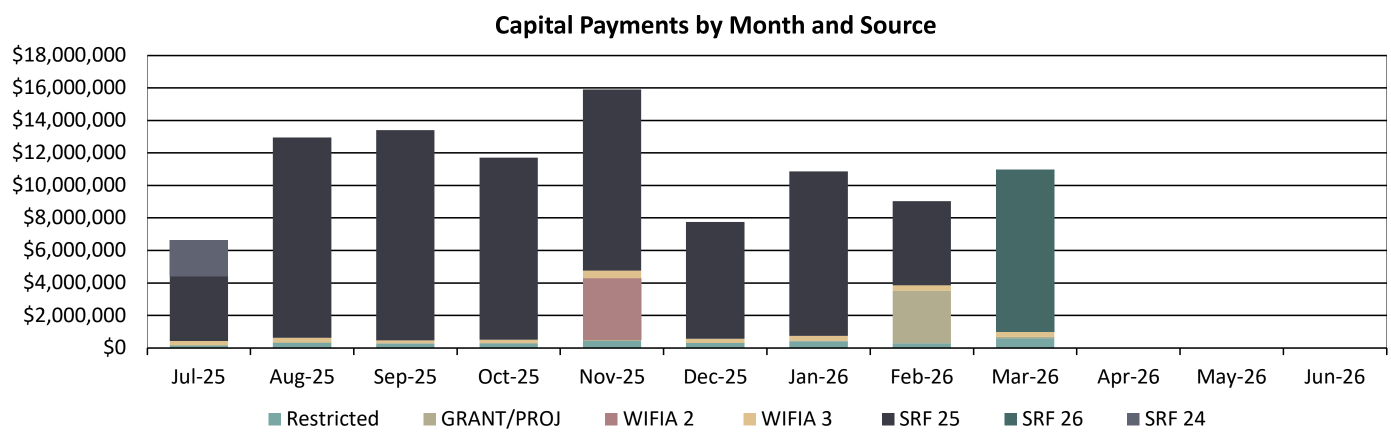
Revenue and Source of Funds	FY 2026 Budget	FY 2026 Actual	% of Total Budget
Project Fund - Pay-go Capital	$ 22,544,341	$ 6,513,960	28.9%
Project Fund - OCA - Restricted OCP	5,170,500	2,755,775	53.3%
2024 Series A (RIIB)	-	2,219,687	0.0%
2025 Series A (RIIB)	56,325,129	74,344,959	132.0%
2026 Series A (RIIB)	26,378,277	9,983,902	37.8%
2020 Series C (WIFIA 2)	48,719,100	3,805,192	7.8%
2022 Series A (WIFIA 3)	12,307,384	2,617,088	21.3%
Total Revenue and Source of Funds	$ 171,444,731	$ 102,240,564	59.6%

Expense and Use of Funds			
Operating Capital Program (OCP)	$ 5,170,500	$ 2,755,775	53.3%
Capital Improvement Program (CIP)	166,010,184	99,200,289	59.8%
Debt Service Payment Account / Other	264,047	284,500	107.7%
Total Expense and Use of Funds	$ 171,444,731	$ 102,240,564	59.6%

CAPITAL IMPROVEMENT PROGRAM

Capital Projects - Projected Cash Draw	FY 2026 Budget	FY 2026 YTD Budget	FY 2026 YTD Actual	% YTD Budget	% of Total Budget
	$ 166,010,184	$ 138,619,034	$ 99,200,289	71.6%	59.8%

Capital Project Expenditures



CASH & INVESTMENTS

Cash & Investment Balances	Cash	Investments			Total
	Citizens Bank	US Bank	Fidelity	Citizens	
Revenue Fund	$ 1,729,407	$ -	$ 2,059,197	$ -	$ 3,788,604
O & M Fund	1,136,072	-	12,049,630	-	13,185,702
EEF	62,004	-	-	-	62,004
O & M Res. Fund	-	1,683,624	-	-	1,683,624
Debt Service Fund	-	33,056,917	-	-	33,056,917
Op. Res. Rev. Stability Fund	-	1,751,893	-	-	1,751,893
Project Fund	-	90,195,737	-	-	90,195,737
Total Cash & Investment Balances	**$ 2,927,483**	**$ 126,688,172**	**$ 14,108,827**	**$ -**	**$ 143,724,481**

Narragansett Bay Commission
Financial Report
March 2026

AVAILABLE CAPITAL FUNDS

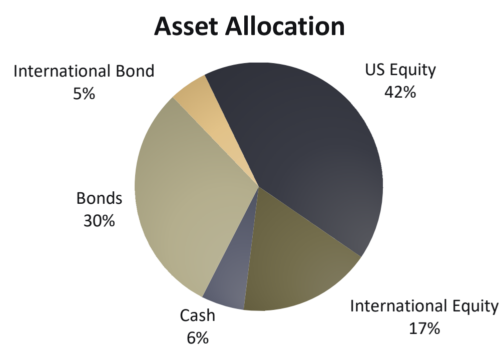
	Beginning Balance	Monthly Net Expense	Ending Balance
Operating Capital Account - Restricted - CIP	$ 15,485,902	$ (533,195)	$ 14,952,707
Grant and Projects Reimbursement Account	70,137,106	3,119,375	73,256,481
2026 Series A - RIIB Loan	74,048,676	(10,139,902)	63,908,773
2020 Series C - WIFIA 2	-	-	-
2022 Series A - WIFIA 3	44,001,843	(288,322)	43,713,520
Total Capital Funds	**$ 203,673,526**	**$ (7,842,045)**	**$ 195,831,481**

LONG-TERM DEBT

Outstanding Debt:	Par Amount	Compounded Interest	Principal Outstanding	Unamortized Premium
Revenue Bonds				
2008 Series A Refunding	$ 66,360,000	$ -	$ 44,765,000	$ -
2015 Series A (Partially Refunded)	3,215,000	-	3,215,000	86,382
2020 Series A Refunding	196,360,000	-	176,630,000	-
Subtotal Long-Term Debt	$ 265,935,000	$ -	$ 224,610,000	$ 86,382
RIIB Loans	$ 512,543,500	-	$ 533,330,346	-
WIFIA Loans				
2020 Series B - WIFIA 1	268,710,610	15,794,580	284,505,190	-
2020 Series C - WIFIA 2	190,633,824	6,073,138	196,706,962	-
2022 Series A - WIFIA 3	55,499,228	580,991	56,080,219	-
Subtotal Long-Term Loan WIFIA	$ 514,843,662	$ 22,448,709	$ 537,292,371	$ -
Total Long-Term Debt	**$ 1,293,322,162**	**$ 22,448,709**	**$ 1,295,232,717**	**$ 86,382**

NON-UNION DEFINED BENEFIT PLAN

	Monthly Activity
Beginning Balance	$ 42,258,199
EE/ER Contributions	194,079
Interest/Dividends	33,781
Change in Value/Fees	(2,033,253)
Withdrawals	(96,562)
Ending Value	$ 40,356,244



The Statement of Net Position, Statement of Revenue, Expense and Change in Net Position, Schedule of Budget vs. Actuals, Budget Transfers and Operating Capital Program Changes are attached.

NARRAGANSETT BAY COMMISSION
STATEMENT OF NET POSITION
MARCH 31, 2026

Assets		
Current assets		
Accounts receivable		
Sewer use (net of allowance)	$	15,229,570.13
Sewer use unbilled		8,866,319.00
Receivables, RIIB		63,908,773.35
Receivables, WIFIA		44,001,842.50
Receivables, other		7,075.00
Prepaid expense		173,604.64
Total current assets		132,187,184.62
Non-current assets		
Restricted assets		
Cash and cash equivalents, restricted		143,724,481.44
Total restricted assets		143,724,481.44
Capital assets		
Land		16,502,168.38
Plant and equipment		125,180,247.27
Capital projects completed		1,075,574,128.43
Lease land		2,344,136.84
Subscription assets		1,871,948.58
Construction in progress		930,213,482.80
Subtotal		2,151,686,112.30
Less: accumulated depreciation and amortization		(378,832,892.11)
Total net capital assets		1,772,853,220.19
Other assets		
Net pension asset - Non-Union Defined Benefit Plan		8,626,800.00
Total non-current assets		1,925,204,501.63
Total assets		2,057,391,686.25
Deferred outflows of resources		
Loss on refunding of debt, net		4,065,330.35
Pension related outflows, net		2,884,412.98
OPEB related outflows, net		685,919.10
Asset retirement obligation, net		343,125.00
Total deferred outflows of resources	$	7,978,787.43

NARRAGANSETT BAY COMMISSION
STATEMENT OF NET POSITION
MARCH 31, 2026

Liabilities		
Current liabilities		
Accounts and contracts payable	$	17,002,342.88
Accrued interest payable		1,574,964.33
Accrued expenses		1,323,967.18
Total current liabilities		19,901,274.39
Non-current liabilities		
Other accrued expenses		7,842,500.23
Net pension liability - ERSRI Pension Plan		14,169,177.00
Net OPEB liability		1,006,699.00
Loans payable WIFIA		537,292,371.07
Loans payable RIIB		533,330,345.62
Revenue bonds payable		224,696,381.86
Lease liability		1,843,367.86
Subscriptions liability		1,217,732.70
Asset retirement obligation		450,000.00
Total non-current liabilities		1,321,848,575.34
Total liabilities		1,341,749,849.73
Deferred inflows of resources		
Gain on refunding debt, net		1,719,333.12
Pension related inflows, net		1,959,019.00
OPEB related inflows, net		1,585,000.00
Total deferred inflows of resources		5,263,352.12
Net position		
Net Investment in capital assets		570,112,290.70
Restricted - environmental enforcement fund		62,003.83
Restricted - bond covenants		123,287,704.22
Restricted - operating reserve for revenue stability fund		1,751,892.52
Restricted - operation and maintenance reserve fund		1,683,624.21
Restricted - operating capital		16,939,256.66
Restricted - net pension asset		8,626,800.00
Unrestricted		(4,106,300.31)
Total net position	$	718,357,271.83

NARRAGANSETT BAY COMMISSION
STATEMENT OF REVENUE, EXPENSE, AND CHANGES IN NET POSITION
FOR THE PERIOD ENDING MARCH 31, 2026

Operating revenue		
User fees, residential	$	55,489,060.70
User fees, commercial and industrial		39,606,333.38
Connection fees/capacity charges		349,725.00
Pretreatment fees		64,480.00
Environmental enforcement fees		12,427.92
Septage income		217,628.24
Renewable energy credits		663,030.00
Miscellaneous revenue		98,467.72
Late fees		639,036.56
Total operating revenue		97,140,189.52
Operating expense		
Personnel		23,795,466.82
Operating supplies/expense		18,718,542.50
Professional services		1,589,412.34
Depreciation and amortization		18,837,218.74
Total operating expense		62,940,640.40
Operating income		34,199,549.12
Non-operating revenue (expense)		
Interest expense		(18,526,943.52)
Interest income		3,326,884.61
Bond and note fees		(993,575.00)
Gain (loss) on disposal of asset		17,000.00
Miscellaneous non-operating revenue		159,360.86
Total non-operating revenue (expense)		(16,017,273.05)
Net income (loss) before capital contributions		18,182,276.07
Capital Contribution		9,312,575.89
Change in net position		27,494,851.96
Total net position, beginning of year		690,862,419.87
Total net position, end of year	$	718,357,271.83

Operating Budget vs Actual

NARRAGANSETT BAY COMMISSION

March 31, 2026

	BUDGET	ACTUAL	YTD VARIANCE	% OF BUD
REVENUE				
Operating Revenue				
41000 RESIDENTIAL-FLAT FEE	$35,683,790	$26,541,972	$(9,141,818)	74.38%
41100 RESIDENTIAL-CONSUMPTION	$36,728,847	$28,947,088	$(7,781,759)	78.81%
41501 COMMERCIAL-FLAT FEE	$18,000,576	$13,271,829	$(4,728,747)	73.73%
41502 INDUSTRIAL-FLAT FEE	$859,710	$631,018	$(228,692)	73.40%
41510 COMMERCIAL-CONSUMPTION	$31,216,703	$24,114,390	$(7,102,313)	77.25%
41511 INDUSTRIAL-CONSUMPTION	$2,579,080	$1,589,098	$(989,982)	61.61%
42001 PRETREATMENT APPLICATION FEES	$66,727	$64,480	$(2,247)	96.63%
42500 SEWER CONNECTION PERMIT FEES	$48,883	$34,600	$(14,283)	70.78%
42501 STORMWATER PERMIT APPLICATION FEE	$52,060	$158,500	$106,440	304.46%
42595 CAPACITY CHARGE FEES	$206,168	$156,625	$(49,543)	75.97%
42599 REAL ESTATE CLOSING	$128,540	$71,912	$(56,628)	55.95%
42600 ABATEMENT APPLICATION FEE	$4,142	$3,465	$(677)	83.66%
42602 RETURNED CHECK FEE REVENUE	$29,617	$15,040	$(14,577)	50.78%
42604 REC INCOME - FP TURBINES	$202,202	$159,780	$(42,422)	79.02%
42605 REC INCOME - COVENTRY	$221,511	$186,690	$(34,821)	84.28%
42606 REC INCOME - PPA	$382,705	$316,560	$(66,145)	82.72%
42650 ABATEMENT REINSTATEMENT FEE	$12,060	$8,051	$(4,009)	66.76%
43500 SEPTAGE INCOME	$368,239	$217,628	$(150,611)	59.10%
45500 LATE FEES	$441,046	$639,037	$197,991	144.89%
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Total Operating Revenue	$127,232,606	$97,127,762	$(30,104,844)	76.34%
Non Operating Revenue				
45100 INTEREST INCOME REVENUE	$400,000	$211,828	$(188,172)	52.96%
45200 INTEREST INCOME O & M	$200,000	$270,294	$70,294	135.15%
45419 INTEREST INCOME OPER RESERVE FOR REV	$180,000	$66,902	$(113,098)	37.17%
45426 INTEREST INCOME O&M RESERVE FUND	$40,000	$53,971	$13,971	134.93%
49000 DISCOUNTS EARNED	$630	$0	$(630)	0.00%
49002 MISCELLANEOUS INCOME	$121,759	$150,361	$28,602	123.49%
49003 RENTAL REVENUE	$12,000	$9,000	$(3,000)	75.00%
49998 OMR FUND TRANSFER	$198,234	$321,499	$123,265	162.18%
49999 REVENUE FUND BALANCE	$2,000,000	$2,000,000	$0	100.00%
	-----------	-----------	-----------	-----------
Total Non Operating Revenue	$3,152,623	$3,083,854	$(68,769)	97.82%
TOTAL REVENUE	$130,385,229	$100,211,616	$(30,173,613)	76.86%
EXPENSE				
Personnel				
52100 UNION REGULAR	$7,171,050	$5,241,376	$1,929,674	73.09%
52150 UNION OT	$751,522	$714,504	$37,018	95.07%
52300 NON-UNION REGULAR	$16,531,958	$11,541,621	$4,990,337	69.81%
52350 NON-UNION OT	$306,568	$231,681	$74,887	75.57%
52400 NON-UNION LIMITED	$99,110	$47,983	$51,127	48.41%
52800 UNION PENSION	$2,216,571	$1,597,104	$619,467	72.05%
52801 UNION PENSION DC	$71,709	$45,218	$26,491	63.06%
52810 FICA	$1,902,036	$1,292,870	$609,166	67.97%
52820 UNEMPLOYMENT INSURANCE	$100,000	$51,133	$48,867	51.13%
52920 NON UNION PENSION	$877,033	$731,198	$145,835	83.37%
52921 NON UNION PENSION DC	$847,033	$581,599	$265,434	68.66%
52940 UNION RETIREMENT HEALTH	$233,058	$167,967	$65,091	72.07%
52950 HEALTH INSURANCE	$5,171,512	$3,667,274	$1,504,238	70.91%
52970 DENTAL INSURANCE	$343,555	$226,301	$117,254	65.87%
52980 VISION INSURANCE	$55,135	$38,284	$16,851	69.44%
52990 LTD INSURANCE	$74,434	$50,496	$23,938	67.84%
59000 SALARY REIMBURSEMENT	$(2,140,926)	$(1,363,615)	$(777,311)	63.69%
59001 FRINGE REIMBURSEMENT	$(1,177,509)	$(725,649)	$(451,860)	61.63%
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Total Personnel	$33,433,849	$24,137,344	$9,296,505	72.19%

Operating Budget vs Actual

NARRAGANSETT BAY COMMISSION

March 31, 2026

	BUDGET	ACTUAL	YTD VARIANCE	% OF BUD
Operating Supplies/Expense				
52610 MEDICAL SERVICES	$16,000	$11,080	$4,920	69.25%
53210 POSTAGE	$439,042	$399,469	$39,573	90.99%
53240 DUES AND SUBSCRIPTIONS	$111,470	$84,953	$26,517	76.21%
53250 FREIGHT	$43,350	$28,598	$14,752	65.97%
53310 PRINTING AND BINDING	$175,214	$102,290	$72,924	58.38%
53320 ADVERTISING	$12,700	$1,980	$10,720	15.59%
53330 RENTALS EQUIPMENT	$34,000	$9,270	$24,730	27.27%
53340 RENTALS CLOTHING	$42,200	$30,234	$11,966	71.65%
53350 RENTAL OUTSIDE PROPERTY	$18,000	$8,875	$9,125	49.31%
53360 MISCELLANEOUS EXPENSE	$10,000	$6,092	$3,908	60.92%
53370 PUBLIC OUTREACH EDUCATION	$60,000	$31,842	$28,158	53.07%
53410 LOCAL TRAVEL	$7,400	$1,886	$5,514	25.49%
53420 LONG DISTANCE TRAVEL	$140,500	$83,289	$57,211	59.28%
53470 BLDG AND GROUND MAINT	$394,797	$247,425	$147,372	62.67%
53480 BIOSOLID DISPOSAL	$7,168,434	$5,754,802	$1,413,632	80.28%
53490 SCREENING AND GRIT DISPOSAL	$460,696	$189,949	$270,748	41.23%
53510 VEHICLE FUEL AND MAINTENANCE	$264,100	$184,087	$80,013	69.70%
53610 REPAIRS-BUILDING AND STRUCTURES	$553,900	$286,613	$267,287	51.74%
53612 ELECTRICITY CONTRACTOR	$538,000	$415,496	$122,504	77.23%
53615 REPAIRS-PROCESS EQUIPMENT	$713,200	$501,924	$211,276	70.38%
53620 REPAIRS-HIGHWAYS AND WALKS	$36,000	$32,481	$3,519	90.22%
53630 MAINTENANCE CONTRACTS	$978,404	$474,195	$504,209	48.47%
53635 OFFICE EQUIPMENT CONTRACTS	$266,846	$215,263	$51,583	80.67%
53640 SERVICE AGREEMENTS	$95,286	$47,824	$47,462	50.19%
53645 SOFTWARE SUBSCRIPTION	$258,256	$190,794	$67,462	73.88%
53646 COMPUTER HARDWARE SOFTWARE NETWORK MAINTEN	$1,072,770	$925,745	$147,025	86.29%
53650 HIGHWAY AND LANDSCAPE	$24,000	$20,200	$3,800	84.17%
53660 INSURANCE	$1,641,779	$1,641,779	$0	100.00%
53670 INSURANCE DEDUCTIBLE	$90,000	$42,540	$47,460	47.27%
53680 WORKERS' COMP INSURANCE	$706,678	$609,626	$97,052	86.27%
54000 TELEPHONE	$372,200	$278,536	$93,664	74.83%
54020 DIESEL FOR EQUIP	$50,000	$30,519	$19,481	61.04%
54060 NATURAL GAS	$1,370,301	$669,234	$701,067	48.84%
54090 ELECTRICITY	$6,086,876	$3,768,675	$2,318,201	61.91%
54091 NBC NET METERING CREDITS	$(1,569,171)	$(1,146,595)	$(422,576)	73.07%
54092 FIELD'S POINT TURBINES	$415,398	$208,146	$207,252	50.11%
54093 COVENTRY TURBINES	$478,724	$226,268	$252,456	47.26%
54095 PPA	$2,265,203	$1,300,456	$964,747	57.41%
54096 PPA NET METERING CREDITS	$(3,020,271)	$(1,763,257)	$(1,257,014)	58.38%
54097 BIOGAS	$152,800	$34,344	$118,456	22.48%
54110 WATER	$158,589	$101,301	$57,288	63.88%
54200 CLOTHING	$72,800	$46,755	$26,045	64.22%
54332 CHEMICALS, CHLORINE/HYPOCHLORITE	$1,364,493	$577,524	$786,969	42.33%
54333 CHEMICALS, CARBON FEED	$73,446	$0	$73,446	0.00%
54335 CHEMICALS, POLYMER	$139,324	$104,609	$34,715	75.08%
54336 CHEMICALS, SODIUM HYDROXIDE	$19,531	$0	$19,531	0.00%
54337 CHEMICALS, SODIUM BISULFITE	$540,091	$403,608	$136,483	74.73%
54338 CHEMICALS, SODA ASH	$60,925	$37,281	$23,644	61.19%
54339 UV DISINFECTION	$160,790	$15,664	$145,126	9.74%
54340 LAB SUPPLIES	$421,700	$302,454	$119,246	71.72%
54345 LAB CHEMICALS & GASES	$276,000	$209,020	$66,980	75.73%
54370 SUPPLIES BLDG & MAINT	$571,580	$448,392	$123,188	78.45%
54410 EDUCATION SUPPLIES & EXPENSE	$122,650	$49,655	$72,995	40.49%
54420 COMPUTER SUPPLIES & EXPENSE	$97,100	$60,672	$36,428	62.48%
54430 OTHER OPERATING SUPPLIES & EXPENSE	$19,412	$19,412	$0	100.00%
54440 SAFETY EQUIPMENT	$93,170	$51,352	$41,818	55.12%
54500 OFFICE EXPENSE	$159,570	$110,092	$49,478	68.99%
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Total Operating Supplies/Expense	$27,326,253	$18,724,716	$8,601,537	68.52%

Operating Budget vs Actual

NARRAGANSETT BAY COMMISSION

March 31, 2026

	BUDGET	ACTUAL	YTD VARIANCE	% OF BUD
Professional Services				
52600 REGULATORY EXPENSES	$643,400	$571,831	$71,569	88.88%
52630 EDUCATIONAL SERVICES	$46,000	$17,121	$28,879	37.22%
52650 SECURITY SERVICES	$35,100	$18,276	$16,824	52.07%
52660 LEGAL SERVICES	$269,000	$95,276	$173,724	35.42%
52670 MGMT AND AUDIT SERVICES	$422,800	$174,493	$248,307	41.27%
52680 TEMPORARY/CLERICAL SERVICES	$15,400	$8,109	$7,291	52.66%
52690 OTHER SERVICES	$1,059,990	$624,491	$435,499	58.91%
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Total Professional Services	$2,491,690	$1,509,597	$982,093	60.59%
Leases/Subscriptions				
55000 LEASES PAID	$106,120	$79,550	$26,570	74.96%
57950 INTEREST EXPENSE LEASES	$7,285	$5,500	$1,785	75.50%
56000 SUBSCRIPTIONS PAID	$519,873	$519,873	$0	100.00%
57960 INTEREST EXPENSE SUBSCRIPTIONS	$46,918	$46,378	$540	98.85%
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Total Lease/Subscriptions Expense	$680,196	$651,302	$28,894	95.75%
Total Operating Expense	$63,931,988	$45,022,958	$18,909,030	70.42%
Debt Service				
57903 INTEREST EXPENSE-2015 SERIES A	$128,600	$96,450	$32,150	75.00%
57907 INTEREST EXPENSE-2008 SERIES A	$1,043,057	$786,777	$256,280	75.43%
57912 INTEREST EXPENSE RIIB	$14,430,640	$8,936,715	$5,493,925	61.93%
57917 INTEREST EXPENSE-2020 SERIES A	$4,257,200	$3,197,851	$1,059,349	75.12%
57920 PRINCIPAL PAID	$30,201,787	$30,201,786	$1	100.00%
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Total Debt Service	$50,061,284	$43,219,579	$6,841,705	86.33%
Transfers				
59998 TRANSFER TO DEBT SERVICE FUND	$2,509,520	$0	$2,509,520	0.00%
59999 TRANSFER TO PROJECT FUND	$13,841,668	$0	$13,841,668	0.00%
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Total Transfers	$16,351,188	$0	$16,351,188	0.00%
TOTAL EXPENSE	$130,344,460	$88,242,537	$42,101,923	67.70%

NBC FY 2026 BUDGET TRANSFERS
March 31, 2026

Date			Cost Center/Account			Amount
3/9/2026	From:	46	FIELD'S POINT	52690	OTHER SERVICES	$ 600
	To:	46	FIELD'S POINT	52650	SECURITY SERVICES	
4/2/2026	From:	47	BUCKLIN POINT	53615	REPAIRS-PROCESS EQUIPMENT	$ 4,000
	To:	47	BUCKLIN POINT	53650	HIGHWAY AND LANDSCAPE	
4/2/2026	From:	80	GENERAL SERVICES	54090	ELECTRICITY	$ 751
	To:	80	GENERAL SERVICES	54430	OTHER OPERATING SUPPLIES & EXP	
4/2/2026	From:	80	GENERAL SERVICES	54090	ELECTRICITY	$ 3,682
	To:	80	GENERAL SERVICES	56000	SUBSCRIPTION PAID	
			Count: 4			**$ 9,033**

NARRAGANSETT BAY COMMISSION
FY 2026 OPERATING CAPITAL TRANSFERS
March 31, 2026

FY-CC-ALLOCATION #-BUDGET ACCOUNT-ASSET TITLE	ORIGINAL/ ADJUSTED BUDGET	TRANSFER AMOUNT	ADJUSTED BUDGET
16586-OC26-044-002-Office Furniture and Equipment	$ 10,000	$ (10,000)	$ -
16525-OC26-046-001-Bar Racks	170,000	10,000	180,000
16525-OC26-025-004-Chiller Compressor	25,000	(25,000)	-
16550-OC26-031-001-Financial Reporting Software	63,000	(10,000)	53,000
16555-OC26-033-003-Printer/Plotter/Copiers Replacement	120,000	(5,000)	115,000
16555-OC26-033-010-Ipad Purchase	40,000	(12,000)	28,000
16525-OC26-046-034-Elevator Upgrade	-	52,000	52,000
TOTAL	**$ 428,000**	**$ -**	**$ 428,000**